



CHARTER

Vision

We are Spectra Energy, North America's premier natural gas infrastructure company.

Purpose

We will create superior and sustainable value for our investors, customers, employees and communities by providing natural gas gathering, processing, transmission, storage and distribution services.

We value:

- *Stewardship* – Demonstrating a commitment to environmental responsibility and vibrant communities
- *Integrity* – Ethically and honestly doing what we say we will do
- *Respect for the Individual* – Embracing diversity and inclusion, enhanced by openness, sharing, trust, leadership, teamwork and involvement
- *Safety* – Sharing a relentless commitment to a zero work-related injury and illness culture
- *High Performance* – Accountability, achieving superior business results and stretching our capabilities
- *Win-Win Relationships* – Having relationships which focus on the creation of value for all parties
- *Initiative* – Having the courage, creativity and discipline to lead change and shape the future

We know we are successful when we are the:

- Supplier of choice for our customers
- Employer of choice for individuals
- Advisor of choice on policy and regulation for governments and regulators
- Partner of choice for our communities
- Investment opportunity of choice for investors